



Define the Optimal Project Management
Framework for your Organisation

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Foreword

Many organisations organise themselves according to a specific project management methodology. The goal is always to exercise control over the management of projects and to have them run in an efficient way. These objectives are often not achieved. One of the reasons for this is that among decision takers the consequences of choosing a certain methodology are not always fully understood. This study aims to support organisations in defining what the optimal framework and methodology would be for their specific situation. This is done through an objective overview of the most widely used methodologies with their strengths and weaknesses, without taking into account any marketing trends that promote a certain way of working over another. These strengths and weaknesses are then combined into a model that will help organisations and project managers define their optimal approach.

The study consists of three parts. In the first part a description of the different methodologies is provided, with their advantages and disadvantages, and under which circumstances they can be used efficiently. The second part is meant to provide assistance in choosing or creating a methodology that works best for the specific organisation it is meant for. Here a global model is provided with the decision criteria that must be taken into account to make a well-founded choice. This model can be used both to define the optimal overall project management framework for the organisation, and to define the best methodology for individual projects. Additionally advice is offered on how best to implement the selected method. In the third part a number of best practices are presented to further elaborate the selected model in practice. Common pitfalls are described that can impact the results of projects. Together they can significantly improve the effectiveness and efficiency of your project management organisation.

The information presented in this study consists of an advanced level of project management. The target audience for this study are project managers, project sponsors, program managers, portfolio managers, PMO managers and any other managers who have decision power on how projects should be run. The goal is not to give an introduction to project management. To be able to fully grasp the benefits of this study, the reader should already have experience in project management, either as a project manager, a project sponsor or a member of project steering committees.